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Are Indian Pharma Cos Overdosing on Lethal Drug of Fraud? Ranbaxy and Wockhardt not alone, practice likely industry-wide



baviour that the be-baviour that led Ran-baxy to sign the "un-precedented" consent decree in 2012 with the US Food & Drug DINESH S THAKUR cility under the consent decree.

tions on the company's Toansa facility remind me of similar instances when I was asked to investigate the extent of data fraud back in 2005. Clearly, public representations made by the company in the grading facilities and other cor rective actions don't seem to have affected its operating cul-ture. The recent FDA observapast citing investments in up-Regulatory action has not been limited just to Ranbaxy ei-

limited to just two manufactur-ing sites. In 2013, the US regu-lator brought its Mohali facility and last week its Toansa API fa-Administration (FDA) was not

> to a lesser degree at other firms. Clearly, Ranbaxy is under grea-ter scrutiny but that doesn't ther; we have read about a simi-lar situation at Wockhardt and mean this behaviour doesn't

pervade the rest of the industry. An objective evaluation of the observations made by regu-lators at other companies facil-ities indicates that symptoms aren't very different from those at Ranbaxy and Wockhardt. In that sense, both Ranbaxy and Wockhardt are the leading in-

dicators of the status of compli-ance and quality of the indus-try ingeneral. A root-cause analysis shows that the short-term, band aid

approach isn't working.

Culture in any organisation doesn't change easily. It is formed over a number of years from the actions and behaviour of management and employees. に対象です。 たいてき しん

Need to Change Culture 🕪 15

Clarity on Drugs IMA will Seek

The Indian Medical Association, a group-ing of 78,000 doctors quality of Ranbaxy's drugs, its general secretary Narendra dian drug regulator on the be seeking clarity from the Infrom across the country, would Saini told Soma Das.

- Regulating